

Series I
Correspondence,
1932-1973

Box 9, Folder 3

January 13, 1969 -
December 4, 1969

0671



—GOVERNOR'S RESIDENCE—
EAST GREENWICH, RHODE ISLAND

January 13, 1969

Dear Admiral Bates:

Thank you for your letter with the kind comments about the job I did as Governor of Rhode Island for six years. I thoroughly enjoyed it, and letters such as yours have made me feel it is all worthwhile.

I do hope you will be as enthusiastic about the job I am going to try to do in my new position as Secretary of the Navy.

As regards your not receiving a Christmas card from us, we decided after the loss of our daughter in October that we would not send out Christmas cards this year. That is the reason you did not receive one - certainly not because I was irritated for any reason.

Best personal wishes for a wonderful 1969.

Sincerely,

John H. Chafee

Rear Adm. Richard W. Bates, USN (ret.)

12 Mt. Vernon Street
Newport, Rhode Island

0672

NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND
02840

OFFICE OF THE PRESIDENT

21 JAN 1969

Dear Rafe:

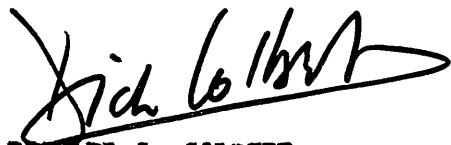
I want to thank you for returning to the Naval War College earlier this month to talk to the staff and students of the Naval Command Course on the problems involved in making naval decisions.

We particularly enjoyed your analysis of naval battles of World War II with regard to naval planning. During the question period, your candid discussion of successes and failures in these battles aided the students in understanding the application of a planning process to decision making. It added a fresh approach to the process of relating past experience to the challenge of the future.

As usual, it was a pleasure to have you as a guest of the College, and we look forward to many more beneficial visits.

With best regards.

Sincerely,



RICHARD G. COLBERT
Vice Admiral, U.S. Navy
President, Naval War College

Rear Admiral Richard W. Bates, U.S. Navy (Ret.)
12 Mount Vernon Street
Newport, Rhode Island 02840

P.S. I presume this will be forwarded! Hope
you are having a great time in California.
Let us know when you get back —
Dick

0673

HENRY E. ECCLES
101 WASHINGTON STREET
NEWPORT, R. I. 02840
CODE 401 - 847-5863

27 February 1969

Rear Admiral R.W. Bates, USN (Ret.)
Bohemian Club
Post and Taylor Streets
San Francisco, California

Dear Rafe:

By this time you have heard of how New England is buried under large quantities of snow. Newport made out fairly well, but Middletown and Portsmouth are still badly jammed up, and apparently Boston is suffering from the worst snow in his history. I understand California has had its problems also.

I went on a television show on February 17th on the educational network, WGBH in Boston, on the program "If You Were President . . ." The moderator was Lyman Kirkpatrick whom you may remember as the former official of CIA who lectured at the War College and GSD. I was opposite Adam Yarmolinsky, one of McNamara's special assistants, and the topic was "If You Were President Would you increase or decrease the defense budget?" I enclose a copy of my statement. If this letter reaches you in time, you can probably catch the show itself on Sunday, March 2d, at 10:30 p.m. on Station KQED, Channel 9, San Francisco.

Last week the senior editor of Rutgers University Press spend two days with me and he is most enthusiastic about the work I did in Portugal. So now I'm going to work putting it into book form. My elective course at the War College ends next week and that will give me more time.

Isabel is very busy working on the beautiful quilt to be raffled in August at our "Afternoon on the Point."

People throughout the State are unhappy about the Bridge and in my opinion rightly so. I think we are going to have quite a mess next summer. And on that optimistic note, I will sign off.

Good luck,



HEE:ct
Enclosure

0674

3-Minute Statement
By H.E. Eccles

I DO NOT THINK WE ARE ABOUT TO ENTER AN ERA OF SWEETNESS AND LIGHT IN FOREIGN AFFAIRS, NOR DO I THINK IT LIKELY THAT THERE WILL BE A THERMONUCLEAR HOLOCAUST. INSTEAD, I BELIEVE THAT THERE WILL BE AN INTENSIFICATION OF ECONOMIC, POLITICAL, AND PROPAGANDA PRESSURE BY THE SOVIETS AND THAT THIS INTENSIFICATION WILL BE SCREENED BY THE MANEUVERS OF INCREASING SOVIET NAVAL POWER AND BY MILITARY HARASSMENT.

I BELIEVE THAT THE ARAB-ISRAELI CONFLICT WILL INTENSIFY AND THAT THE VIET NAM WAR WILL CONTINUE AT ABOUT THE PRESENT EXPENDITURE OF RESOURCES FOR SEVERAL MORE YEARS. I FURTHER BELIEVE THAT IT WILL TAKE AT LEAST A YEAR MORE BEFORE WE BEGIN TO CONTROL INFLATION IN THE UNITED STATES.

THEREFORE, ELEMENTARY GOOD SENSE DICTATES THAT WE REBUILD THE MILITARY STOCKPILES REDUCED BY THE DRAWDOWN OF THE VIET NAM WAR, AND MAKE UP FOR THE DEFERRED MAINTENANCE OF NAVAL

SHIPS AND ARMY AND AIR FORCE COMBAT EQUIPMENT CAUSED BY THE
BUDGET MANIPULATIONS AND LIMITATIONS OF THE LAST ADMINISTRATION.

IN ADDITION, WE SHOULD REPLACE MANY OLD NAVAL SHIPS.

FURTHERMORE, THE RAPID GROWTH OF SOVIET MARITIME POWER
AND THE EVIDENCE THAT IT IS BEING SKILFULLY USED AS PART OF
A COMPREHENSIVE, COHERENT, AGGRESSIVE STRATEGY MAKES IT MANDATORY
THAT WE UNDERTAKE MAJOR PROGRAMS OF BOTH QUALITATIVE AND
QUANTITATIVE IMPROVEMENT IN ANTI-SUBMARINE WARFARE, IN
AMPHIBIOUS WARFARE, AND IN THE AREA OF STRATEGIC MOBILITY.

IN FURTHER SUBSTANTIATION FOR HEAVY EXPENDITURES, WE MUST
MAKE UP FOR THE EFFECT OF 4% TO 5% ANNUAL INFLATION AND FOR
THE UNFORTUNATE UNDERESTIMATES OF COSTS WHICH SEEM CHARACTER-
ISTIC OF OUR METHOD OF WEAPONS SYSTEM PROCUREMENT.

FINALLY, WE HAVE NO WAY OF JUDGING WHAT KIND OF ACCOMMO-
DATION MAY BE REACHED WITH THE SOVIET ON SUCH EXTRAORDINARILY
EXPENSIVE MATTERS AS NUCLEAR OFFENSIVE AND DEFENSIVE SYSTEMS.

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THE UNCERTAINTY IN THESE MATTERS ALONE IS ENOUGH TO MAKE
ALL ESTIMATES OF TOTAL COST MOST HAZARDOUS.

I THEREFORE CONCLUDE THAT AN INCREASE IN THE DEFENSE
BUDGET IS BOTH WHOLLY JUSTIFIED AND LIKELY. ANY SUBSTANTIAL
DECREASE WOULD REQUIRE A MAJOR CHANGE IN FOREIGN POLICY; A
CHANGE WHICH DOES NOT SEEM CONTEMPLATED BY THE ADMINISTRATION
NOR ACCEPTABLE TO THE CONGRESS.

0677

30-Second Statement
by H.E. Eccles

THE DEFENSE BUDGET IS MUCH TOO DEPENDENT ON UNRESOLVED
FACTORS AND UNCERTAIN ASSUMPTIONS TO PROPOSE ANY SPECIFIC
TOTAL. NEVERTHELESS, ON THE BASIS OF A BEST GUESS, I WOULD
RECOMMEND THAT IT BE INCREASED DURING THE NEXT FEW YEARS.

0678

NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND

OFFICE OF THE PRESIDENT

02840

FEB 6 1968

Dear Rafe:

I imagine your West Coast trip has contributed to your full and speedy recovery. When you return, I hope you can be with us for our future studies.

As you may know, each year we present a special course at the Naval War College for approximately sixty selected officers of the U.S. Naval Reserve from all sections of the country. This is our Command and Staff Reserve Officer's Course.

This year we will conduct this R.O. Course from 29 April through 10 May, and I would be most appreciative if you could address these officers on the subject of "Naval Decision Making" at 1100 on Wednesday, 1 May 1968.

Your program would include a lecture followed by a question period in the Naval Command Course Lecture Room. The length of the remarks is left to your discretion but, in general, should not exceed fifty minutes to allow time for a meaningful question period. We would also like to plan a luncheon in your honor with a few of the Reserve students and members of the faculty at 1230.

In accordance with policy, I am authorized to provide you a modest honorarium of one hundred dollars in appreciation for your services. I hope you will be able to accept this invitation, for we are looking forward to the pleasant prospect of welcoming you back to the Naval War College for this special study in May.

With best regards.

Sincerely,

"Chick"

JOHN T. HAYWARD

Rear Admiral Richard W. Bates, U.S. Navy (Ret.)
12 Mount Vernon Street
Newport, Rhode Island 02840

0679



13 March 1969

Dear Rafe,

Thank you for your note and enclosed letter from your classmate re General Genda. Your remark about his getting highly emotional was apt, to say the least!

Of course, as you point out, General Genda was a staff Commander who simply obeyed orders from his seniors to work out the tactical aspect of a Pearl Harbor attack, and he had nothing to do with the strategic decision. As a matter of fact, the General said then, as he does now, that the whole enterprise was a strategic miscalculation which was pressured through by such factors as Yamamoto's threat to resign if the scheme were not adopted. The General's Legion of Merit, which General Lemnitzer presented him on his retirement as JASDF Chief of Staff, was well deserved, as you know. He now stands as one of the most vocal and persistent advocates of U.S. alliance and amity in the Japanese legislature, where such sentiments are far from popular these days.

His addresses at the War College were extremely candid, informative, and well received; and we consider his visit thoroughly successful in all respects. It seems a pity that General Genda's contribution, both here, and at the

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Academy, didn't meet from all quarters with the appreciation he deserved.

With best regards,

Sincerely,



E. G. COLBERT
Vice Admiral, U. S. Navy

Rear Admiral R. W. Bates, U. S. Navy (Ret.)
Bohemian Club
San Francisco, California 94102

0681

ACADEMY OF RELIGION
AND MENTAL HEALTH

16 East 34th Street, New York, New York 10016
a/c 212, MUrray Hill 5-6711

REV. JAMES R. MACCOLL, III, D. D.
DIRECTOR OF PROFESSIONAL SERVICES

May 7, 1969

Dear Dick:

Many thanks for your note of April 24 written in San Francisco after your return from Honolulu.

I am flattered by what you had to say, but at the present moment I am so excitingly engaged in this new work of mine that I don't have time to think about anything else.

I am enclosing a small piece of printed material about the Academy of Religion and Mental Health, which you might find interesting reading.

I wish our paths would cross more frequently. I was in Providence last week and had lunch with Ken MacColl, and he told me that he sees you from time to time.

Again, my thanks and with all good wishes. Always

Sincerely,



Rear Admiral Richard W. Bates, U. S. N. (ret.)
c/o The Newport Reading Room
Bellevue Avenue
Newport, Rhode Island

JRM:mk
enclosure

0682

NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND
02840

OFFICE OF THE PRESIDENT

8 JUL 1969

Dear Rafe:

Again, I want to thank you for speaking to the Reserve Officers' Command and Staff Course. I know that they benefited from your analysis of historical Naval decisions and how they affected the outcome of the engagements.

I would like to take this opportunity to invite you to return to give your lecture on "Naval Decision Making" to the students of the Naval Command and Staff Interim Course, this year numbering about sixty. The presentation is scheduled at 1100 on Friday, 22 August 1969, with a luncheon to follow at 1230.

I am authorized to provide you a modest honorarium of one hundred dollars in appreciation for your services. I hope you will be able to accept this invitation, for we are looking forward to welcoming you back to address another generation of Naval War College students.

Sincerely,



RICHARD G. COLBERT
Vice Admiral, U.S. Navy
President, Naval War College

Rear Admiral Richard W. Bates, U.S. Navy (Retired)
12 Mount Vernon Street
Newport, Rhode Island 02840

0683



CHIEF OF NAVAL OPERATIONS

19 JUN 1962

Dear Admiral Bates,

Your informative letter of 6 June relative to SCORPION's loss has been received and read with pleasure--not only by me but by cognizant officers concerned.

A disaster indicator such as you have described is now undergoing research. As you might guess, there are several disadvantages to such buoys. These include positive "kill indicator" for enemy anti-submarine forces as well as the possibility for inadvertent release and consequent false alarms. Notwithstanding the above, we are doing our utmost, with what we have available, to ensure the safety of our men.

Your continued interest in our Navy is appreciated.

Sincerely,

T. H. MOORER
Admiral, U. S. Navy

Rear Admiral Richard W. Bates, USN (Ret.)
12 Mount Vernon Street
Newport, Rhode Island

0684

30 June 1969

Rear Admiral R.W. Bates, USN (Ret.)
12 Mount Vernon
Newport, R.I. 02840

Dear Admiral Bates:

At a recent meeting of the officers of the Navy Choristers organization we elected to ask you to do us the honor of being our Honorary Chairman for the season 1969-1970. If you will recall, I mentioned this to you during Global Strategy Week and stated that I would follow our conversation with this letter.

We have a need to be in touch with the retired community, and hope that if you will accept this position that you will be able to assist us in acquiring new members. Further, upon your acceptance, I would like to publish the news in the local newspapers with your concurrence.

Mrs. W.H. VanSlyke, the music director, and I hope that you can also assist us in our task of scheduling concerts for the coming season. In this respect, should you receive any requests for the Navy Choristers to perform, I shall be happy to consider the request and give you a prompt reply.

I hope that you may be able to accept this position in our organization, and I look forward to your reply.

Yours truly,

G.E. Pillow, Jr.

G.E. Pillow, Jr.
Commander, U.S. Navy
Chairman, Navy Choristers
1969-1970

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August 25, 1969

Dear Rafe,

Thank you very much for the invitation to the Men's Clambake on 1 September. I attended last year with Commander Perry and thoroughly enjoyed myself.

However, Prue and I will have my sisters as house guests over that weekend, and I must send my regrets.

Sincerely,

R. G. COLBERT

Rear Admiral R. W. Bates, USN (Ret)
12 Mount Vernon Street
Newport, Rhode Island 02840

P.S. Prue and I will join for the mixed clambake in "mid-September" if it falls before the evening of the 16th when I leave for Europe -
regards Dick

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23 September 1969

Dear Rafe,

I would be most pleased if, at your convenience, you could pay a visit to the college in order to have several photographs taken.

I am planning to have a vignette published in a future edition of the Naval War College Review concerning your and Henry Eccles' immeasurable contributions toward the educational development of our students.

My Public Affairs Officer is also going to write a photo-feature for submission to the Newport Daily News.

Please let us know when you could be available and we'll get started on this long overdue recognition.

Sincerely,

R. G. COLBERT
Vice Admiral, U.S. Navy

RADM Richard W. Bates, USN (Ret.)
12 Mt. Vernon Street
Newport, Rhode Island 02840

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NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND
02840

2 OCT 1969

Dear *Raf*

It is my pleasure to renew our annual invitation to you to address the subject of "Naval Decision-Making" before the staff and students of the School of Naval Command and Staff at the Naval War College at 1030 on Monday, 24 November 1969. The enclosed lecture information may be helpful in your preparations.

The program, as in past years, is in Sims Auditorium with a period of an hour and a half allocated for your lecture and the question period to follow. A luncheon in your honor with a few students and members of the faculty is planned for 1200.

I am authorized to provide you a modest honorarium of one hundred dollars in appreciation for your services. Please let us know if you can accept this invitation, for we are looking forward to your return to our platform.

Sincerely,

F. G. Bennett

F. G. BENNETT
Rear Admiral, U.S. Navy
Chief of Staff

Rear Admiral Richard W. Bates, U.S. Navy (Ret.)
12 Mount Vernon Street
Newport, Rhode Island 02840

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LECTURE INFORMATION

Lecture Title: "Naval Decision-Making"

Scope: An historical analysis of selected naval engagements with emphasis on the effect of command decisions made therein.

Relationship to Curriculum:

This lecture is associated with the Military Planning Process. The students will have received a military planning orientation lecture and the military planning process programmed instruction plus a seminar on the Commander's Estimate of the Situation. This lecture on Naval Decision-Making should provide the student with an insight as to how various factors affect the Commander's decision in "real life" and should stress the importance of the application of the Military Planning Process in arriving at sound decisions. Hence, the student will be better prepared to participate in the decision-making process in the required Indian Ocean area (Green Cruiser) problem.

Specific Areas of Interest:

- a. The use of the Military Planning Process and its flexibility should be pointed out so that the students will gain a further appreciation of its benefits as an aid to decision-making and command.
- b. Examples from history wherein the outcome of battles at sea was influenced by adherence or non-adherence to certain basic principles applicable to the solution of military problems; i.e., correctly determining the objective; testing of the means as to suitability, feasibility, and acceptability.

MORGAN, LEWIS & BOCKIUS

COUNSELORS AT LAW
123 SOUTH BROAD STREET
PHILADELPHIA, PENNSYLVANIA 19109
TELEPHONE (215) 491-9200
CABLE ADDRESS MORLEBOCK

October 29, 1969

Rear Admiral Richard W. Bates, USN (Ret.)
12 Mount Vernon Street
Newport, Rhode Island 02840

Dear Batesy:

Admiral Colbert made a fine speech at the Navy League Luncheon on Monday. He was introduced by my partner, Jack Bracken, who was a shipmate of his when they were both Ensigns in the Philippines. I met him before the Luncheon and he referred to you as the unofficial President of the Naval War College since about 1930. He also said that he had given you a job.

We have decided not to participate in the annual Army-Navy Game activities this year for at least three reasons:

- (1) We have no idea how Alice is going to be. By that time she should have recovered physically, but the mental attitude is another question.
- (2) Kate and David are expected to return from New Zealand momentarily.
- (3) We have absolutely no rapport with Admiral Veth. In fact, the invitations for the luncheon before the Game are out and we have not received one. Actually there is no reason we should because, although I am still a Director of the Navy League, I have not been active recently.

Of course the real reason is that Navy has such a poor football team this year!

We hope that you will decide to come down to see the Game, and if you do perhaps we can get together for a meal.

With best regards and looking forward to seeing you if you do come,

As ever,

Bodie

pgp

0690



29 October 1969

Dear Rafe,

Regarding the luncheon of the incorporators of the Naval War College Foundation at my quarters at noon on the first of November, there has been a change in the plans of Winthrop Aldrich and Robert Leeson, and they will not be able to attend. Nevertheless, it is most desirable to move ahead with the creation of the Foundation. The signatures of the three who will be together on the first of November -- yourself, John Brown, and Dick Sheffield -- can be affixed and notarized at that time; the signatures of the absent incorporators can be affixed and notarized separately. I will arrange for this.

Of course it will be necessary for the incorporators to meet at a later date to elect the Board of Trustees and the officers of the Foundation.

Again, let me express my appreciation for your interest in involving yourself in the support and enhancement of the Naval War College. I am certainly looking forward to the pleasure of meeting with you this Saturday.

Sincerely,

R. G. COLBERT
Vice Admiral, U. S. Navy

Rear Admiral Richard W. Bates
12 Mt. Vernon Street
Newport, Rhode Island 02840

0691



PRESIDENT OF THE NAVAL WAR COLLEGE
Newport, Rhode Island
02840

5 NOV 1969

Dear Rafe,

I hasten to follow up our previous conversations regarding the Naval War College Seapower Symposium of 17-20 November 1969. It is with great pleasure that I invite you to join us in the Symposium as an observer. Since this will be a "blue suit" affair, I would appreciate it if you would wear your uniform for the Symposium sessions and supporting social events.

In order to give you some background, I am enclosing a copy of the brochure, which was sent to all invitees. Also enclosed is the latest outline of events. Not shown in either enclosure is the fact that the initial event will be a reception at my quarters at 1900 on Sunday, 19 November.

If you will be able to join us, please contact Captain Fred Ulbricht, the project director, and he will supply you with the details. If you could give him a picture of yourself in uniform, and some biographical data, this will permit us to include you in the biographical sketch booklet.

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I do believe you will find the Symposium a
meaningful and valuable experience.

Sincerely,



RICHARD G. COLBERT
Vice Admiral, U.S. Navy
President, Naval War College

Rear Admiral R. W. Bates, U. S. Navy (Retired)
12 Mt. Vernon
Newport, R.I. 02840

Enclosures:

- (1) Brochure
- (2) Outline of Events

0693

NAVAL WAR COLLEGE
NEWPORT, RHODE ISLAND
02840

4 DEC 1969

Dear Rafe:

Once again, we appreciate your giving your lecture on "Naval Decision Making" to our School of Naval Command and Staff. We were particularly flattered by your remarks concerning your pride in the high quality of the students of this School and their part in the future security of the nation.

As we have come to expect, your searching analysis of certain World War II battles enabled the students to gain a more thorough understanding of the military planning process in their current study of naval decision making and planning.

Thank you again for your support of our programs, and we look forward to your future visits.

Sincerely,



F. G. BENNETT
Rear Admiral, U. S. Navy
Chief of Staff, Naval War College

Rear Admiral Richard W. Bates, U.S. Navy (Ret.)
12 Mount Vernon Street
Newport, Rhode Island 02840

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